



## **FY12 Interim Results 22 November 2011**

radio  rentals

 rentlo

 cashfirst

 **THORN**  
Business Services

 **NCML**  
National Credit Management Ltd.

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# Group Performance Summary

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- ❑ Growth from core business and new initiatives – continuing to evolve

## *Group*

- ❑ Net Profit after Tax up 29.5% to \$14.3m
- ❑ Revenue up 20% to \$96m
- ❑ Basic EPS of 10.08 cents<sup>1</sup>; an increase of 19.3%
- ❑ Return to conservative gearing levels following successful \$30m capital raising
- ❑ DPS 4 cents; a 13% increase

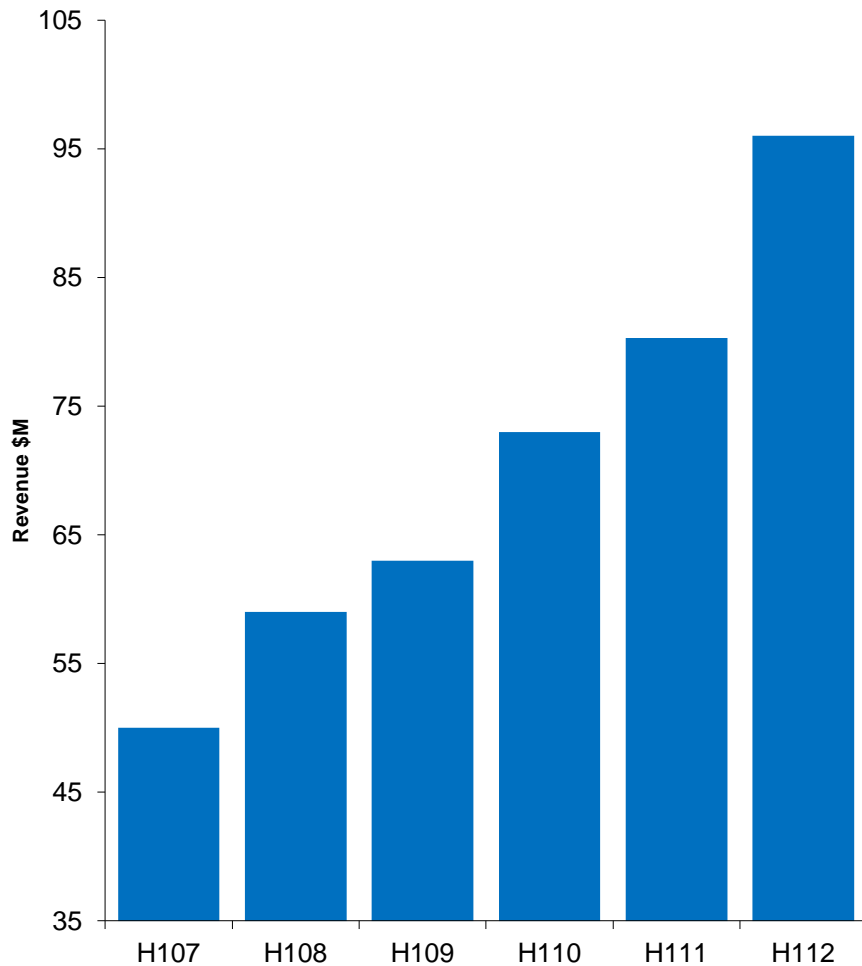
## *By Division*

- ❑ Rental - 4% customer growth while maintaining low levels of arrears
- ❑ Cashfirst - loan book up 25% to \$15m
- ❑ Thorn Equipment Finance – heading in the right direction
- ❑ NCML - adds meaningful contribution of \$3.3m EBITDA

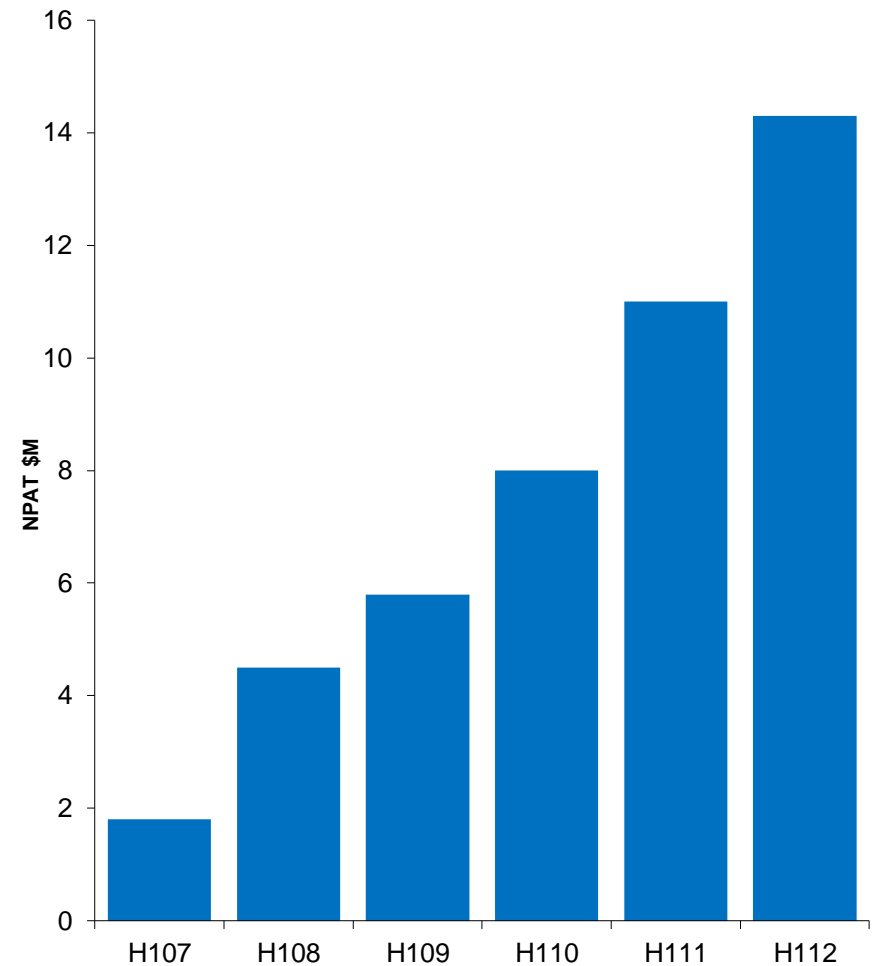
<sup>1</sup> Based on weighted average of 142m ordinary shares on issue and a restatement of the prior year as a result of entitlement offer made on 1 June 2011

# Revenue & NPAT: Strong growth continued

Revenue +20%

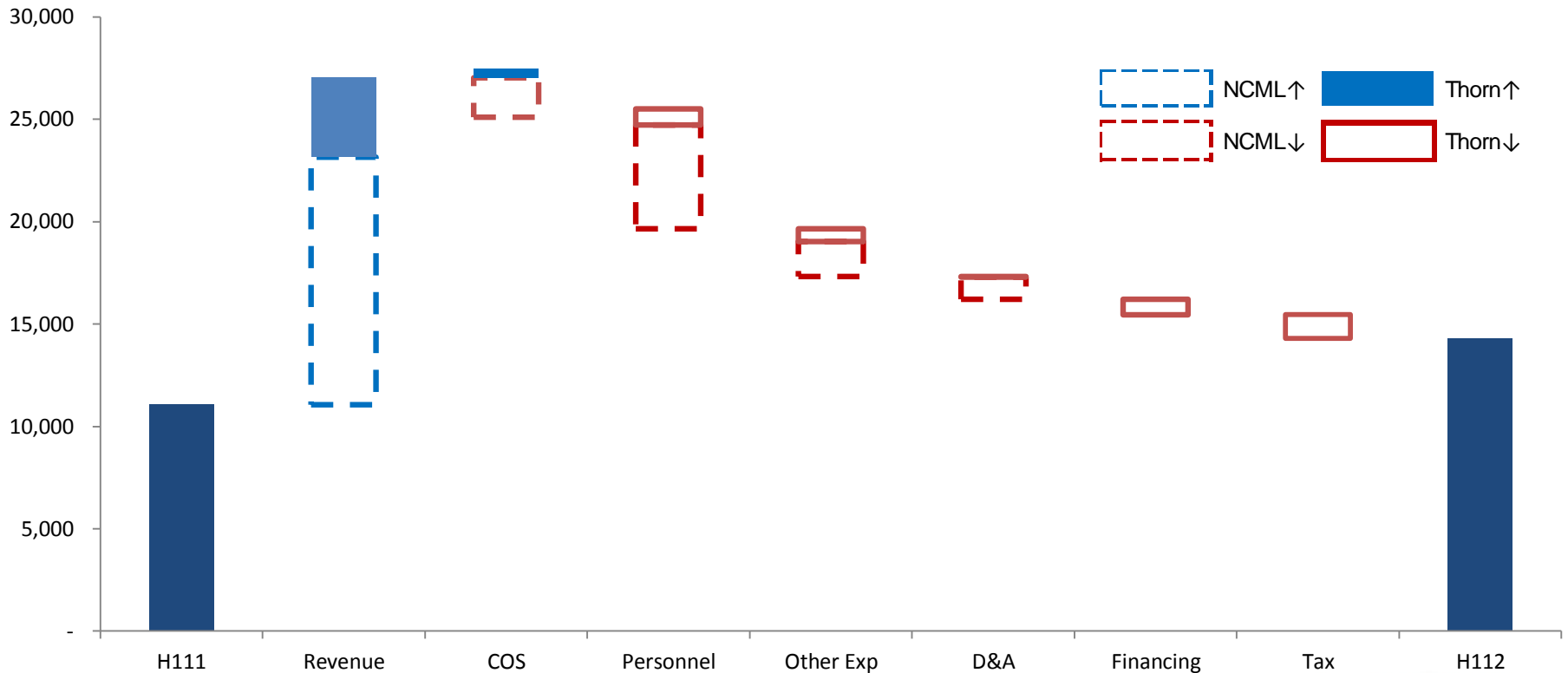


NPAT +29.5%



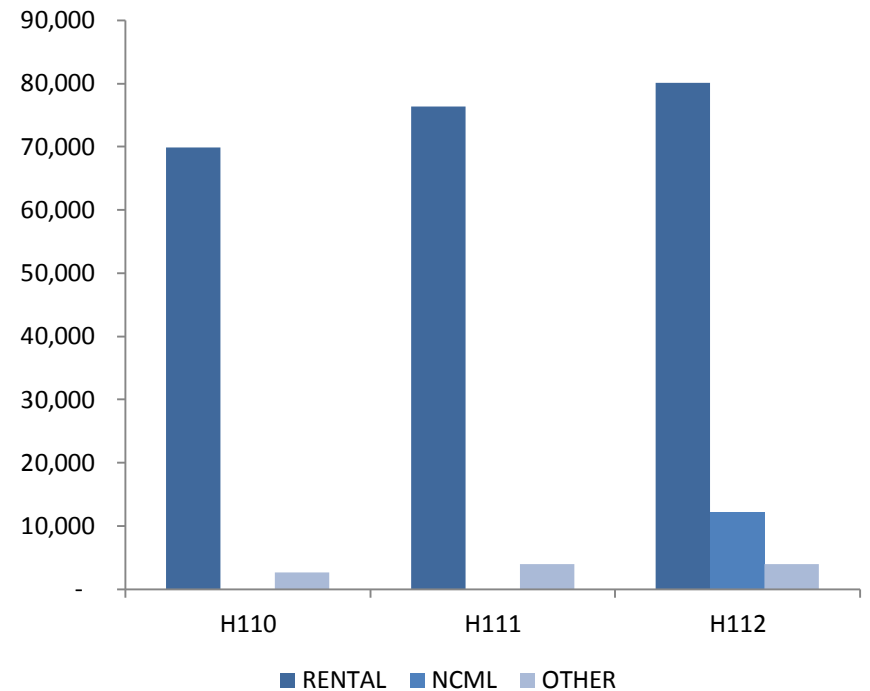
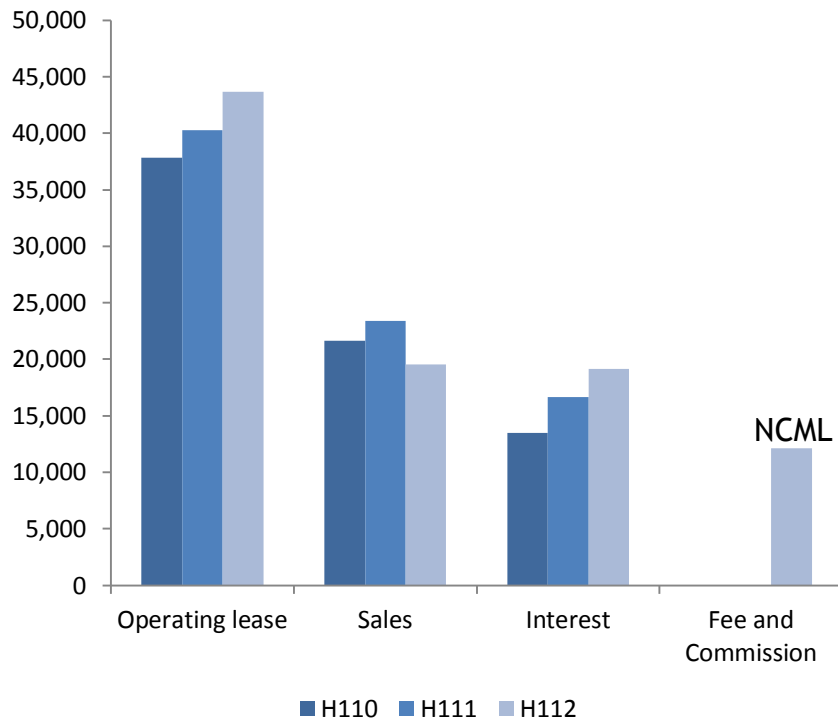
# NPAT: Growth maintained

- ❑ Revenue increase of 20% the main driver – all divisions positive
- ❑ Cost of sales held in the rental division due to the import program
- ❑ OPEX increases largely attributable to the addition of NCML
- ❑ Amortisation of intangible incurred post acquisition



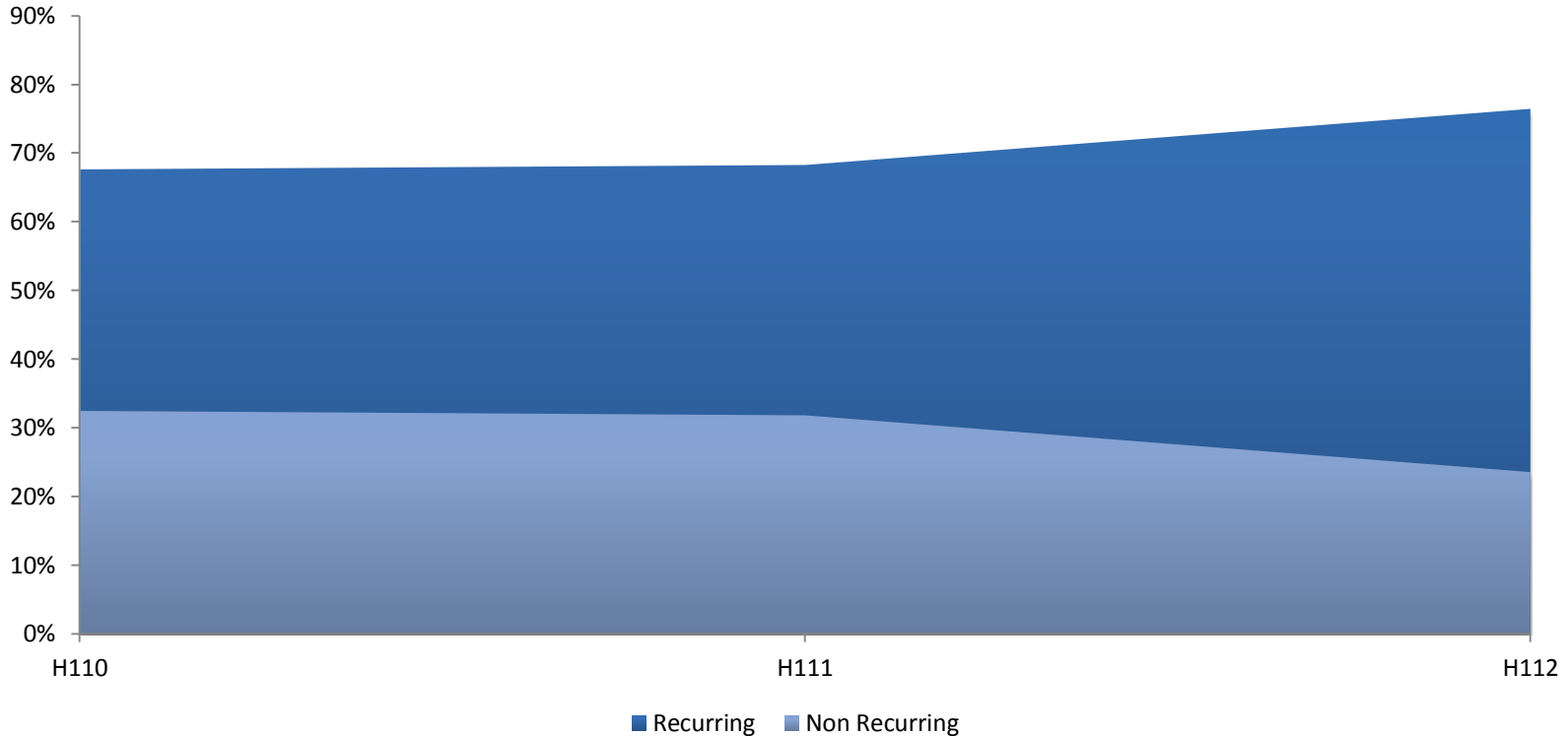
# Revenue: Increased in all divisions

- ❑ Rental revenue the mainstay – up 5%
- ❑ Reduction in sales income relates to:
  - ❑ BBB closure; and
  - ❑ Lower finance lease sales – rev/unit down (flat panels) and volume (PCs)



# Revenue: Increasing recurring portion

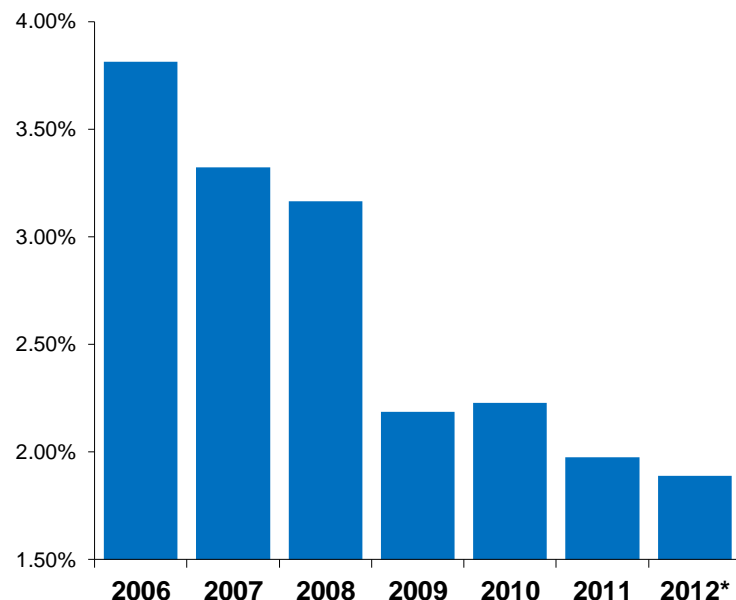
- Recurring revenue increasing due to:
  - Consistent operating lease growth in the first half;
  - Closure of Big Brown Box; and
  - Addition of NCML



*Note: Revenue relating to the ATO contract has been excluded from the above graph*

# Bad Debts: Reflects quality of business practices

- ❑ Impairment charges on the rental book well maintained
- ❑ Rental finance lease provisioning marginally up on prior period due to increased repossessions
- ❑ Cashfirst bad debt and provisioning in-line with growth in receivables



H1 Comparison: Rental Bad Debt & Asset Losses as a percentage of customer payments

<i>In thousands of AUD</i>	H111	H112
Provisioning		
– Rental	2,984	3,165
– Cashfirst	56	396
Losses incurred:		
– Net Debt	399	213
– Asset	920	1,187
– Cashfirst	341	584
<b>Total</b>	<b>4,700</b>	<b>5,545</b>

\* 2012 Net bad debt and asset losses includes the favourable impact of a one off \$650k debt sale



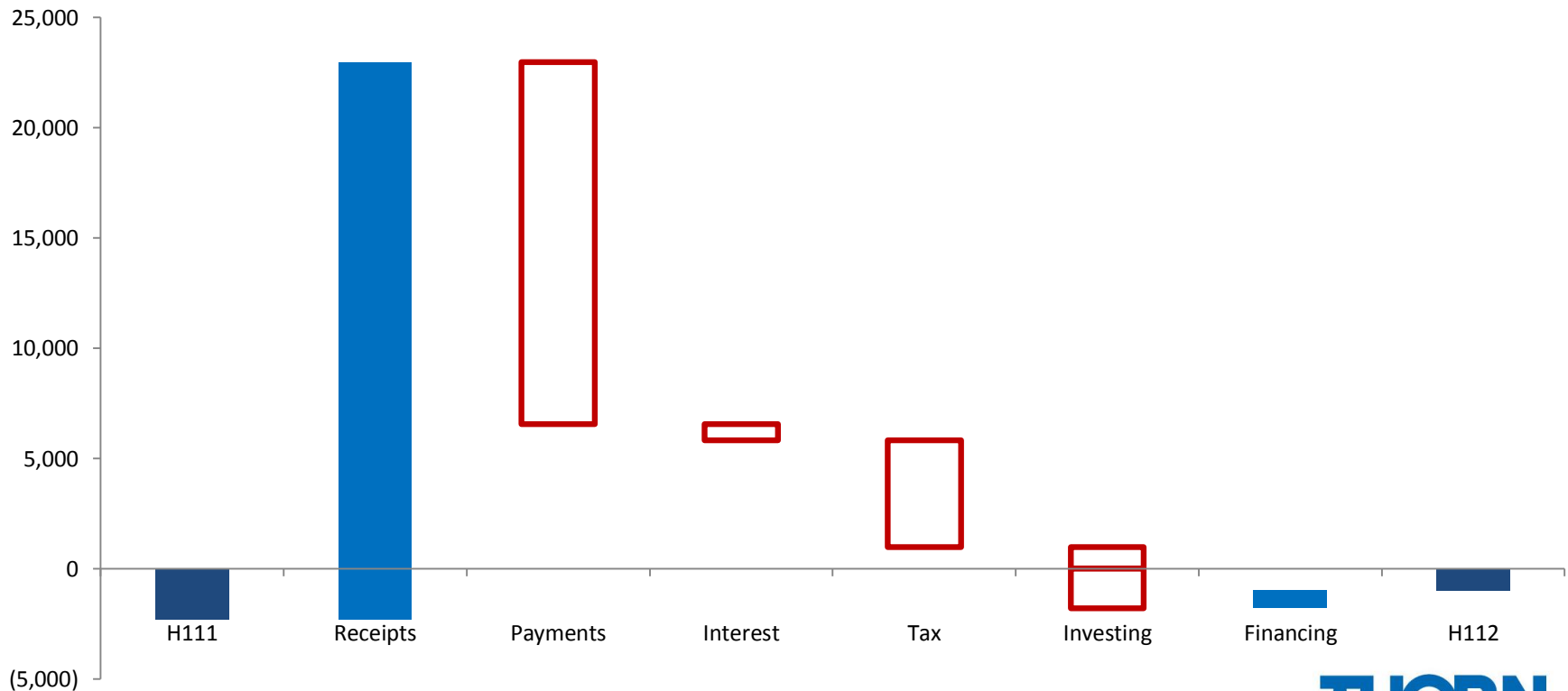
# Balance Sheet: Significant underlying strength

- ❑ Total tangible asset growth
- ❑ \$30m capital raising completed
- ❑ Debt to equity ratio returned to pre NCML acquisition levels at 8%
- ❑ Finance lease growth attributable to Thorn Equipment Finance
- ❑ Continued strong growth of the Cashfirst loan book
- ❑ Rental asset growth reflective of operating lease performance
- ❑ PDLs declined due to a lack of purchases in the 1<sup>st</sup> half and strong collections performance on the existing portfolio

<i>In thousands of AUD</i>	<b>30 Sep 2011</b>	<b>Movement</b>
Finance lease	61,805	4,974
Cash loans	15,057	2,866
Rental assets	46,155	4,977
PDLs	3,810	(1,511)

# Cash Flow: Substantial operating cash flows allow for reinvestment in new ventures

- ❑ Receipts increased as the rental and finance books grow plus NCML collections of \$15m
- ❑ Payments increased due to finance book growth plus NCML payments \$9.3m
- ❑ Tax impacted by final FY11 payment, prior year favourably impacted by investment allowance



# Consumer Rental

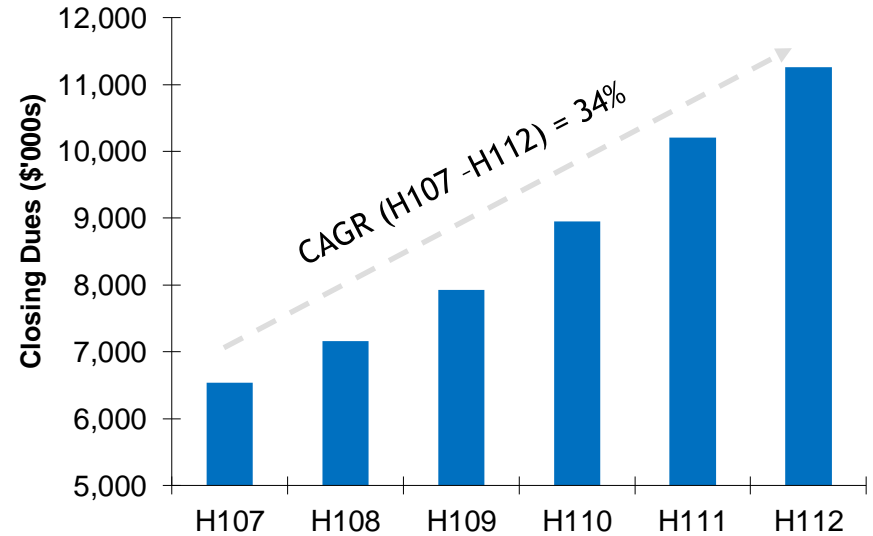
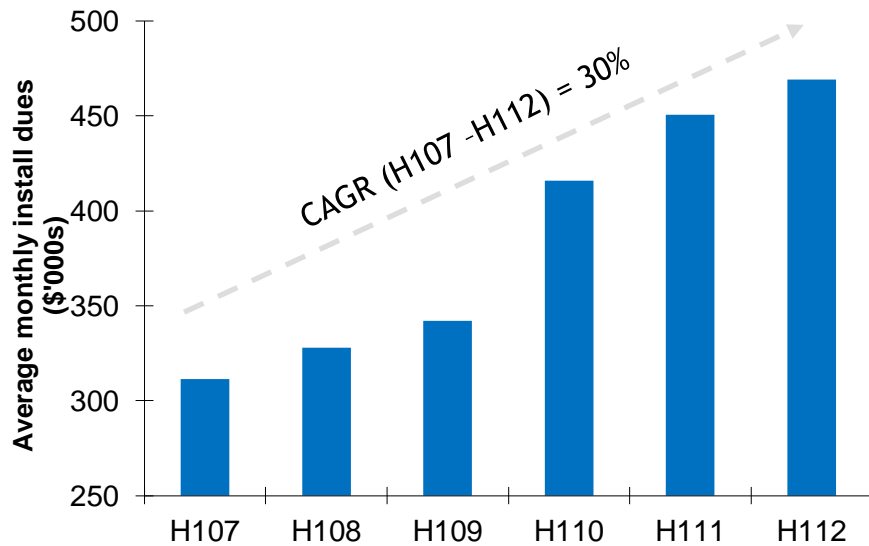
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# Performance: Continues to excel in a tough market

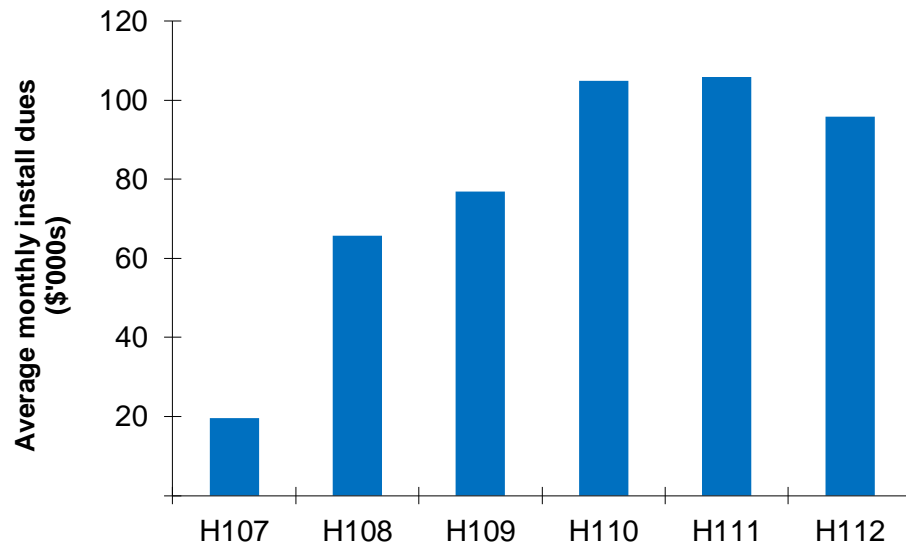
- ❑ Revenue up 5%
- ❑ Total installations revenue grew 4.1%
  - Finance leases decreased 9.7%
  - Operating leases increased 14.8%
- ❑ AUR (average price per unit) decreased 1.1% to \$47.90



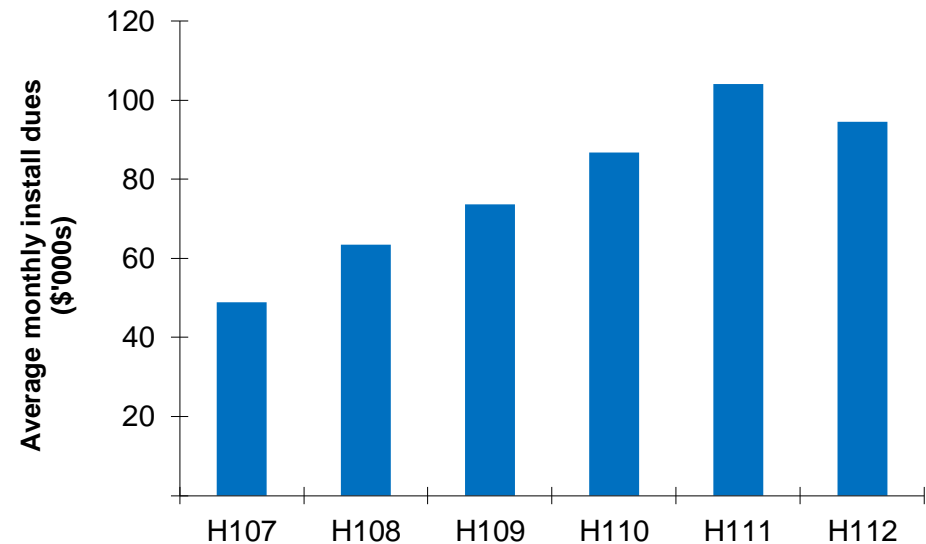
# Trading: Finance Leases

- ❑ Demand for flat panels remains steady – dues impacted by price realignment from 1 January
- ❑ PC installs impacted by broader retail factors and cannibalisation due to tablets
- ❑ Thorn brand providing positive outcomes and continues to grow as a percent of flat panel installs

**Flat Panel**



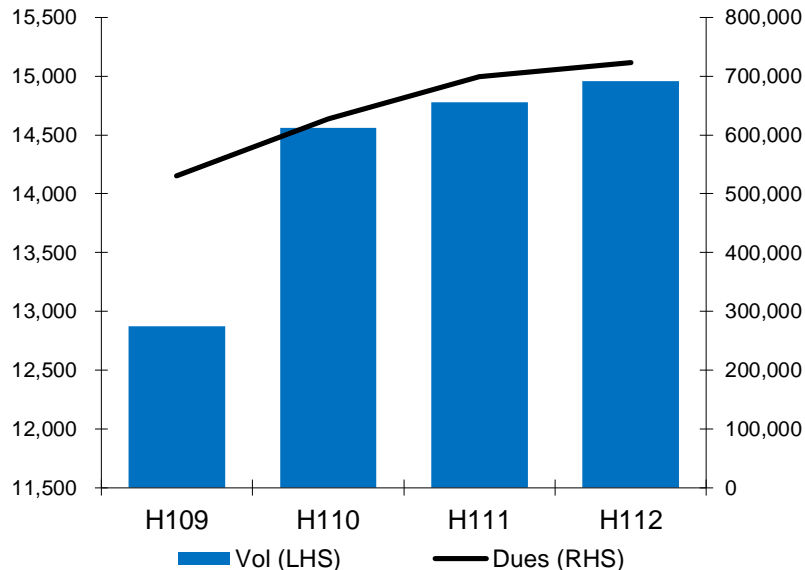
**PC**



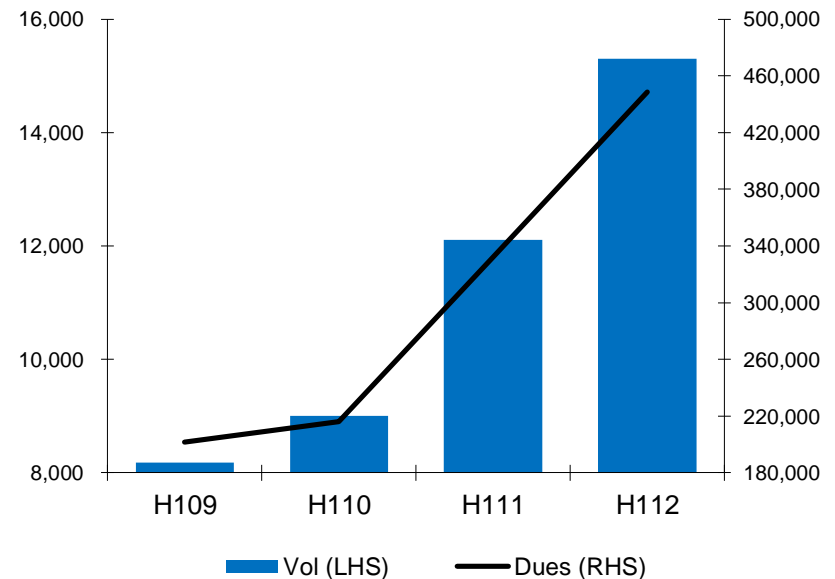
# Trading: Operating Leases

- ❑ Strong demand for household 'necessities' continues
- ❑ Whitegoods up 3% - continued demand for larger appliances
- ❑ Furniture up 35% - increased demand for lounge and dining products

### Whitegoods

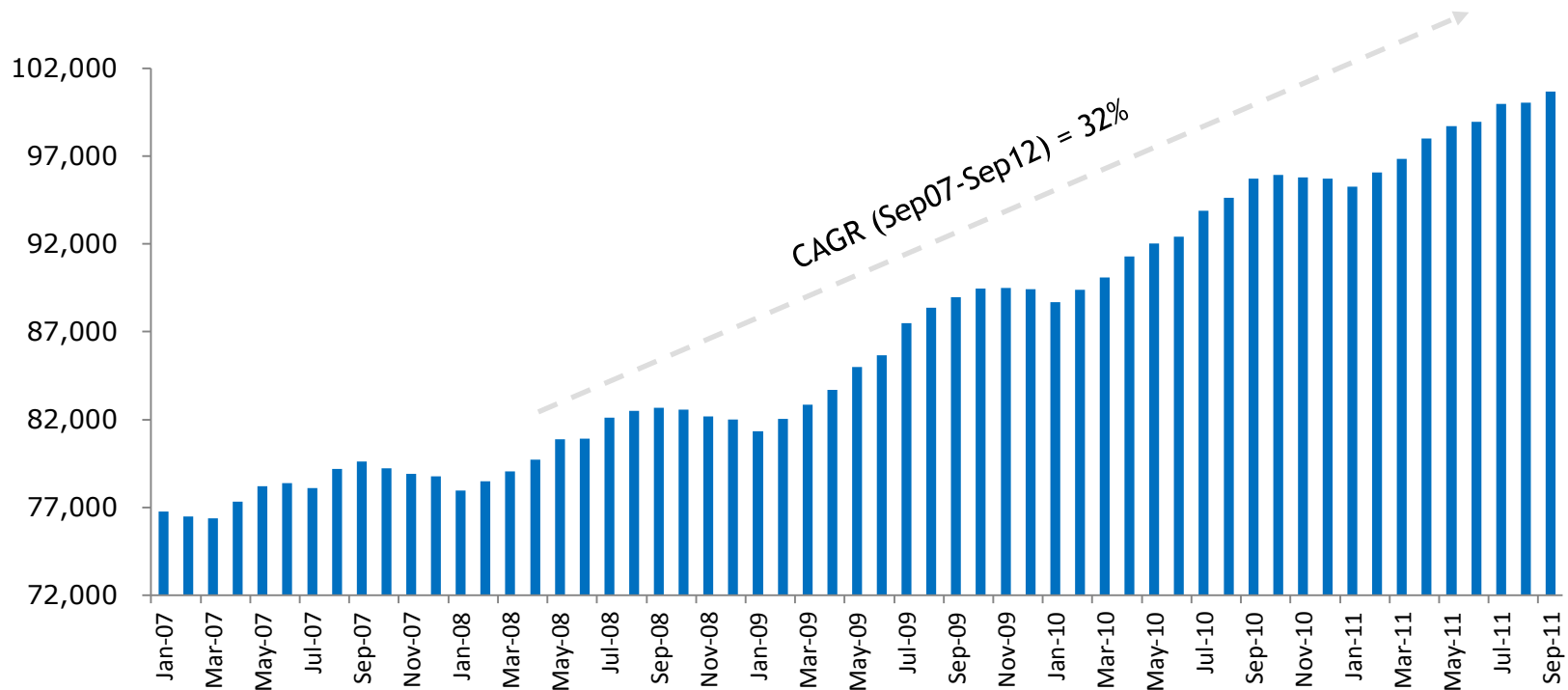


### Furniture



# Customer Growth: 4%

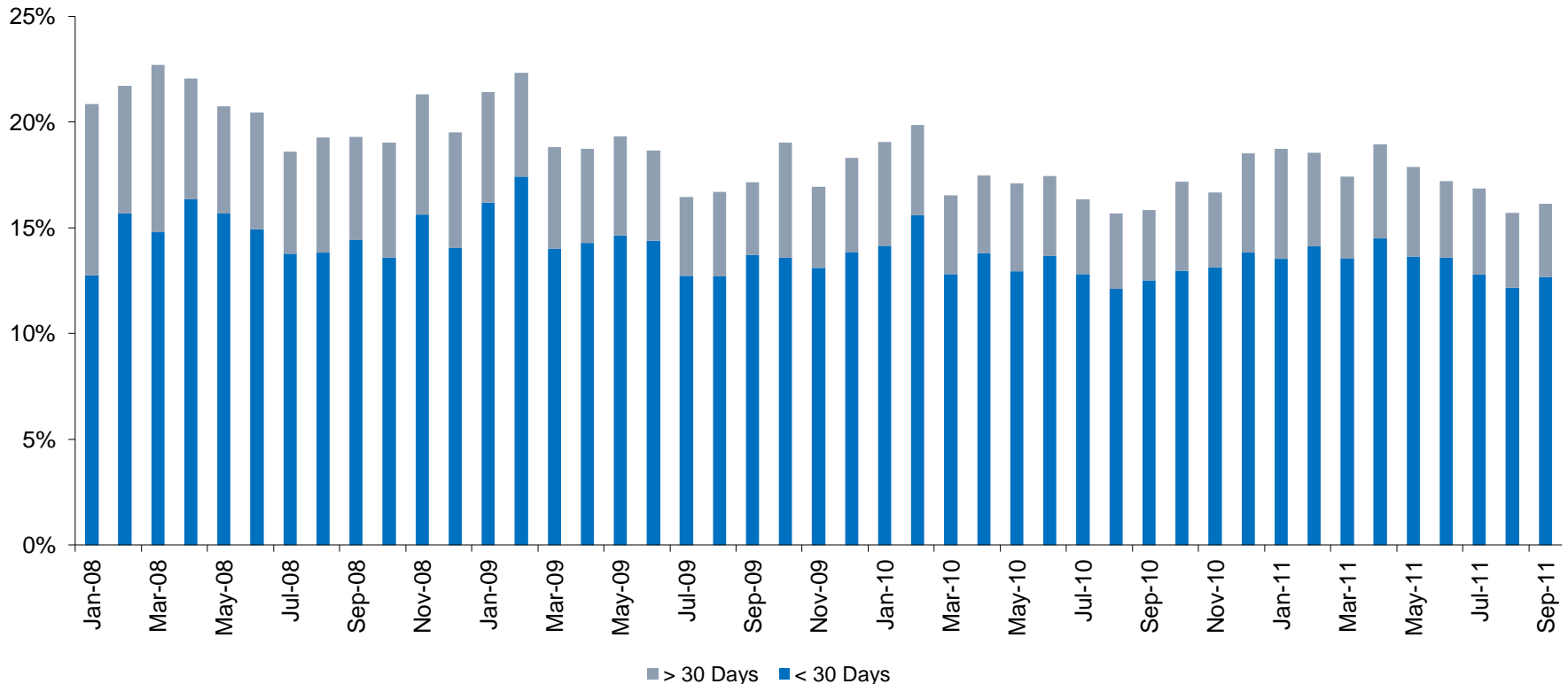
- ❑ 4% customer growth in challenging market conditions
- ❑ 40% take-up rate of a new contract at completion of existing contract maintained
- ❑ Customer base now exceeds 100,000
- ❑ Average contract life increased to 27 months



# Account Delinquencies: Run-rate maintained

- ❑ Focus on providing product that suits a customer's needs and budget
- ❑ Strict guidelines for customer approvals and payment limits
- ❑ Benefit of 'Responsible Rental Policy'

% Accounts in Arrears





# Opportunities for Growth

- ❑ Challenging market conditions and increased cost of living impacting all market sectors
- ❑ Redevelopment of network structure:
  - Transition from single Full Service Branch (FSB) to multi outlet footprint
- ❑ Geographic expansion:
  - 'One Person Branches' in regional areas
  - Kiosks in key metropolitan areas
  - All initiatives showing strong results to-date
  - Up to 5 additional outlets in FY12 dependent on quality of available locations

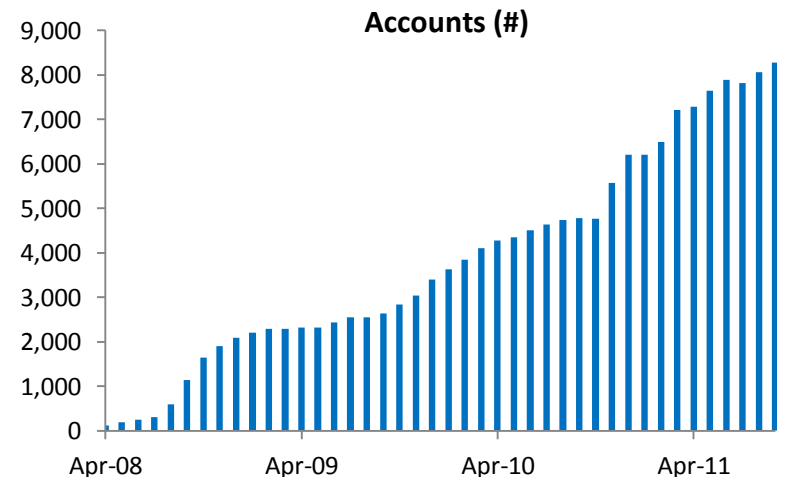
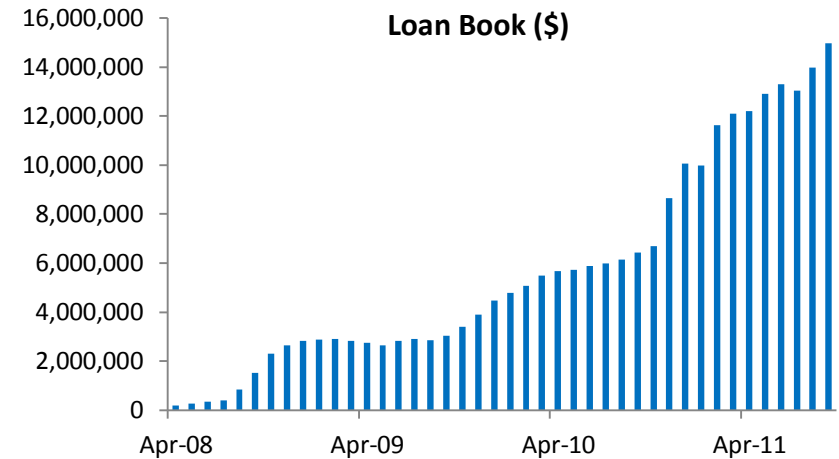


## Performance

- ❑ Originations \$6m; an increase of 96%
- ❑ \$900k in loans refinanced; up 31%
- ❑ Average loan value up to \$2,500
- ❑ Consistent approval rates at 15-20%
- ❑ Annualised write-off rate c.10% down from 11.4% in FY11

## Opportunities for Growth

- ❑ Increased market penetration – national TV advertising
- ❑ Expansion of offering



## *Performance*

- ❑ Originations \$4m versus zero in prior period
- ❑ Average deal size \$22k
- ❑ TAB relationship enhanced via investment in dedicated resources
- ❑ Financial performance 'subdued' as resources added to grow book

## *Opportunities for Growth*

- ❑ Continuation of organic development strategies
- ❑ Considerable market demand in <\$100k deal area
- ❑ Strategic relationships for deals greater than \$100k

### *Performance*

- ❑ Revenue generated \$12.1m; excluding the ATO \$10.4m
- ❑ EBITDA generated \$3.3m; excluding the ATO \$2.5m
- ❑ ATO contract terminated in September - volumes lower than prior year
- ❑ Consumer collections were well maintained
- ❑ PDL collections outperformed initial estimates
- ❑ Commercial collections impacted by economic effects on clients

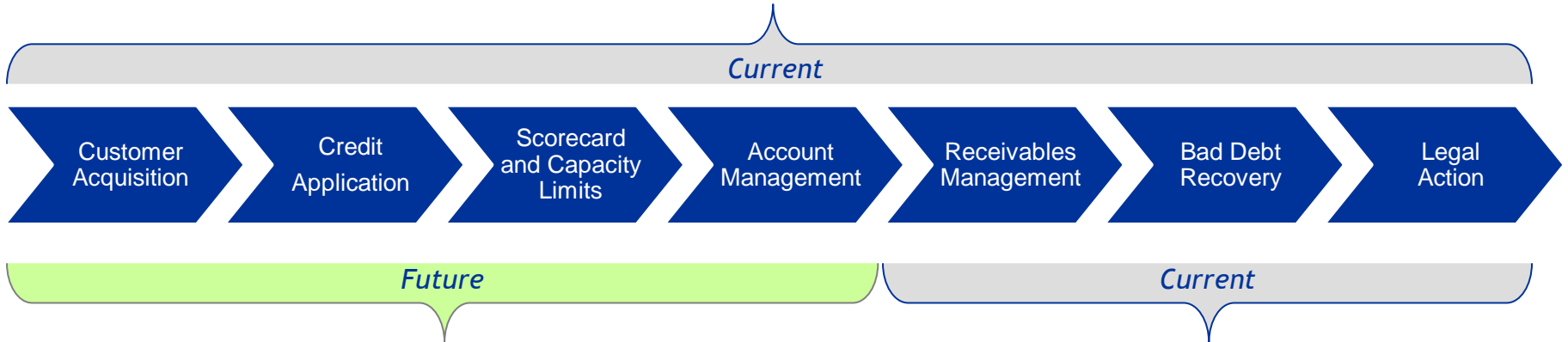
### *Opportunities for Growth*

- ❑ PDL investment - \$5m secured for 2<sup>nd</sup> half; \$3m secured for 1<sup>st</sup> half FY13
- ❑ Increased business development and marketing focus
- ❑ Development of the 'credit lifecycle' model

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 **THORN**  
Equipment Finance

 cashfirst.



*Development of a “complete credit lifecycle” model*

# Company Strengths and Outlook

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## *Group*

- ❑ Strong core business plus development opportunities
- ❑ Substantial recurring revenue streams generating significant operating cash

## *By Division*

- ❑ Resilient rental business with opportunity to develop further geographically
- ❑ Continue to evolve and expand Cashfirst offerings
- ❑ Growing Equipment Finance operation
- ❑ Increased business development and marketing focus in NCML

## *Outlook:*

*‘The company expects a substantial increase in earnings FY12 due to a full year contribution from NCML and solid organic earnings growth from the existing divisions’*