



FY13 Interim Results 20 November 2012

radio  rentals

 rentlo

 cashfirst

 **THORN**
Equipment Finance

 **NCML**

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Group Performance Summary

Group

- ❑ NPAT down 2% to \$14m
- ❑ Cash NPAT¹ flat at \$14.9m
- ❑ Revenue up 4% to \$100.5m
- ❑ Basic EPS of 9.57 cents; a decrease of 5%
- ❑ Operating cash grew to \$48.8m
- ❑ Gearing levels remain conservative at 14%
- ❑ Interim DPS 4.5 cents; a 13% increase

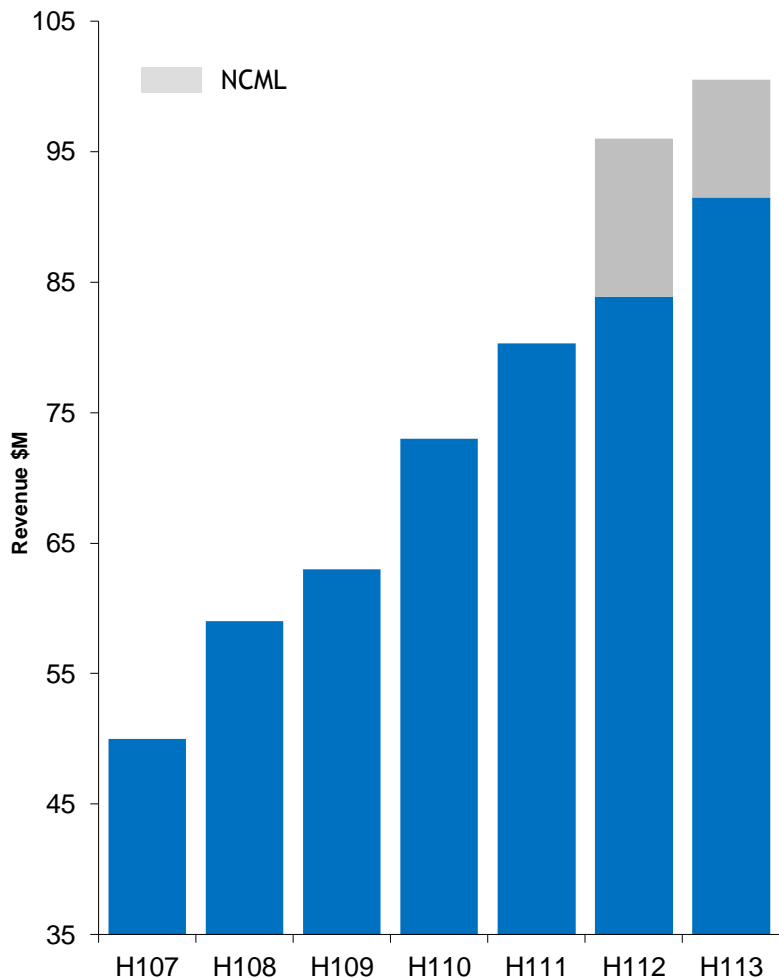
By Division

- ❑ Radio Rentals – record installations and earnings
- ❑ Cashfirst - loan book to \$20m and new growth strategy being implemented
- ❑ Thorn Equipment Finance – strong book build to \$28m
- ❑ NCML – earnings impacted but recovery beginning

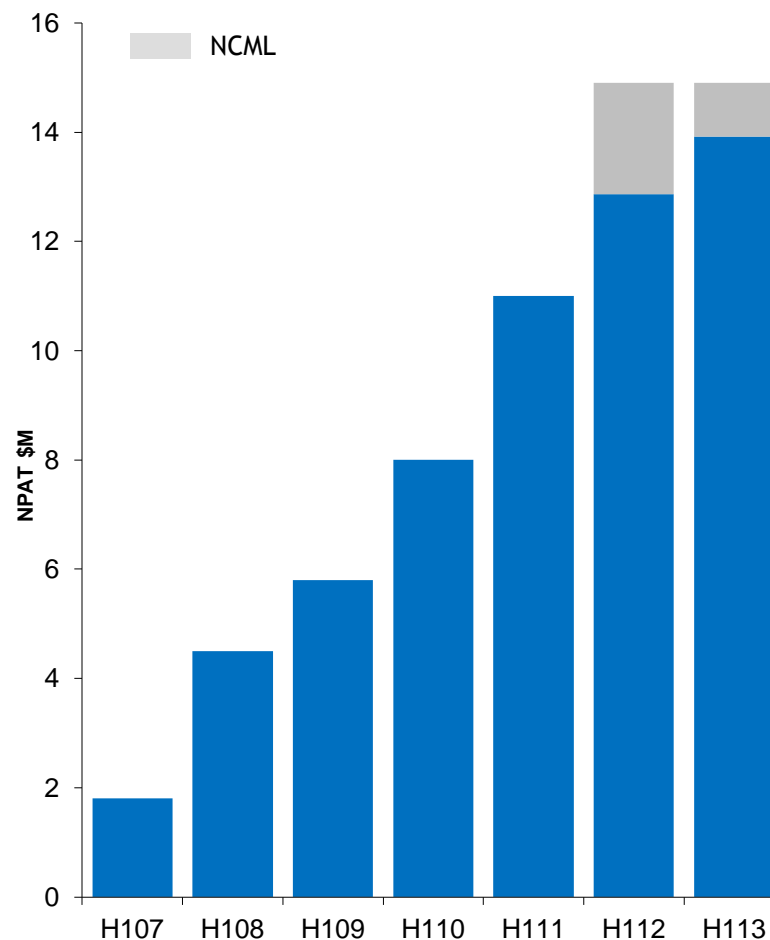
¹ Cash NPAT is calculated as NPAT adjusted for the amortisation expense of NCML customer relationship intangible asset

Revenue and Cash NPAT¹ summary

Revenue



Cash NPAT¹

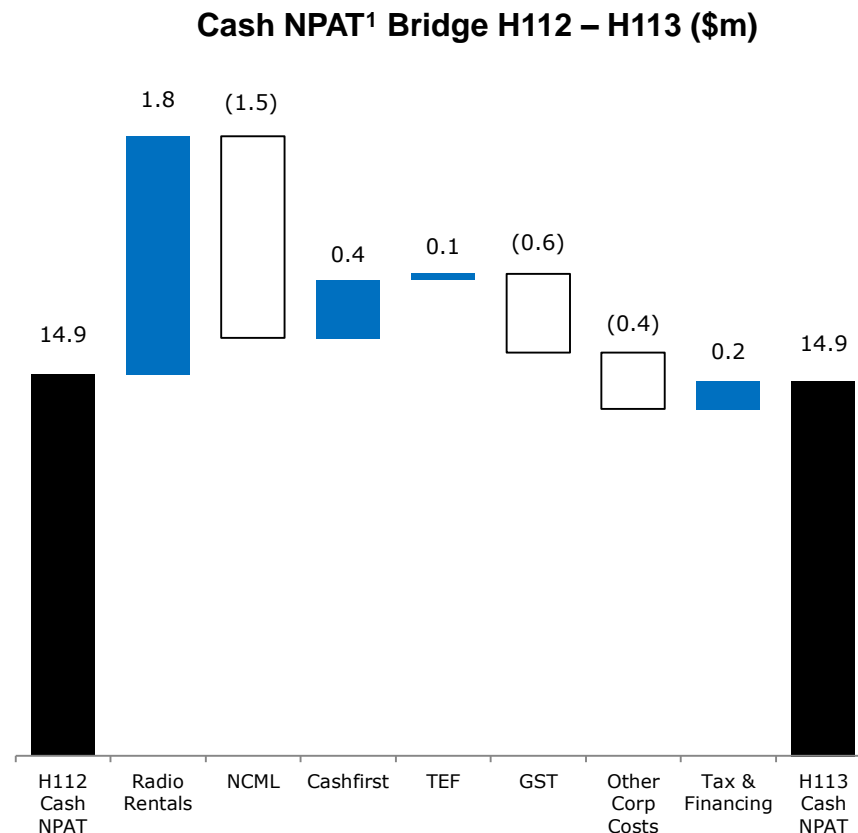


¹ Cash NPAT is calculated as NPAT adjusted for the amortisation expense of NCML customer relationship intangible asset

Cash NPAT¹ in-line with prior year

Impacted by one-off GST expense and NCML performance

- ❑ Radio Rentals grew earnings contribution to a new record
- ❑ NCML earnings impacted by loss of the ATO contract and lower PDL revenue
- ❑ Cashfirst performance improved in line with the loan book growth
- ❑ TEF book growth yet to convert to earnings
- ❑ GST on financial products issue expensed
- ❑ Other corporate costs increased in line with business growth
- ❑ Financing costs decreased due to lower average debt levels



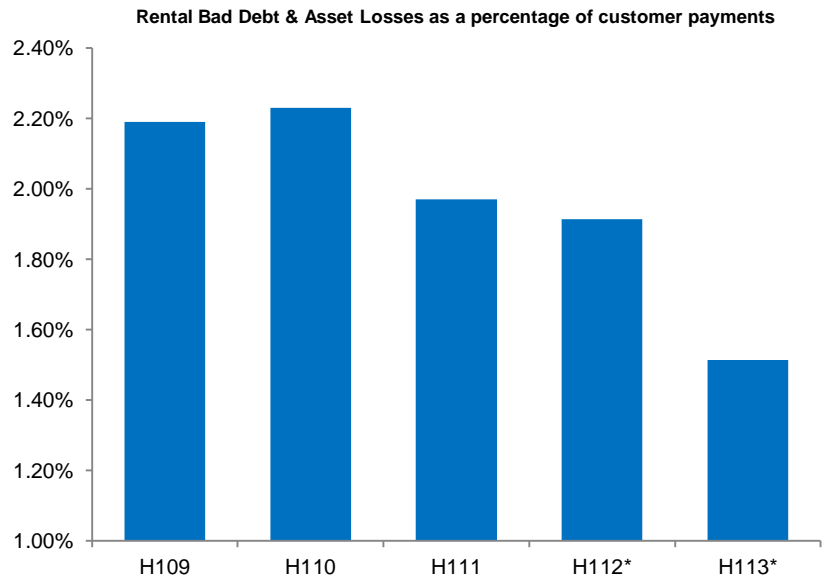
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Impairment Losses

Continue to run at historic rates

- ❑ Rental improved due to the sale of debt and lower rental asset losses
- ❑ Provisioning for finance leases continues at historic run rates
- ❑ Cashfirst write offs continue at prior year levels, with recoveries favourably impacting
- ❑ Thorn Equipment Finance in-line with expectations
- ❑ One-off debt sale \$900k
- ❑ Regular debt sale process initiated earning \$200k

<i>In thousands of AUD</i>	H112	H113
Rental		
– Provisioning	3,002	3,013
– Asset losses	698	945
– Net Debt	226	(36)
Cashfirst		
– Provisioning	396	358
– Net Debt	588	814
TEF		
– Net impairment losses	163	747



*H112 Net bad debt and asset losses includes the favourable impact of \$600k debt sale

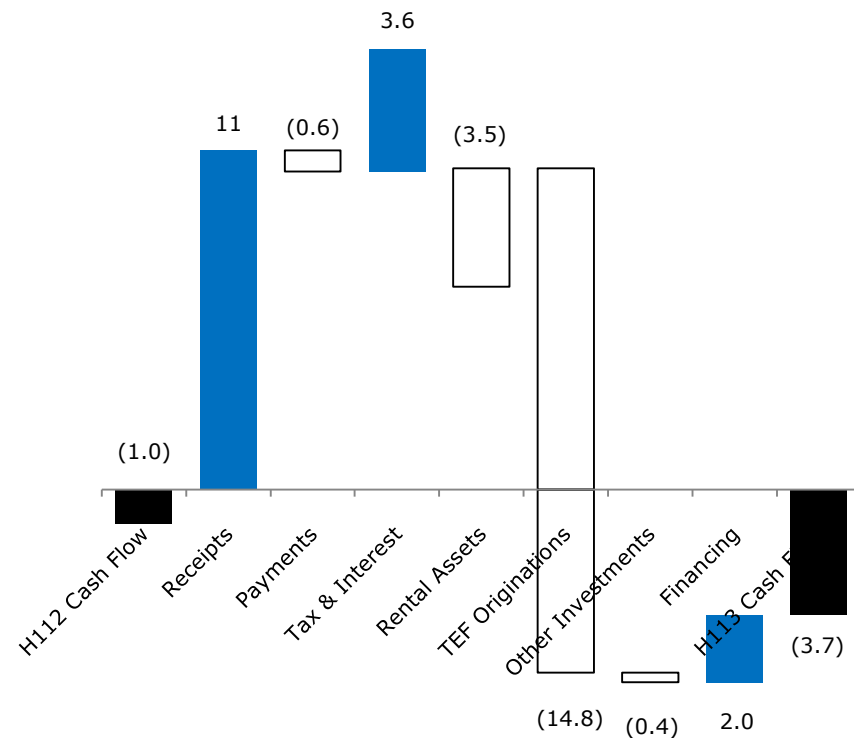
*H113 Net bad debt and asset losses includes the favourable impact of \$1.1m debt sale

Cash Flows continued to grow

Operating cash flows up 40% on PCP

- ❑ Receipts increased 11% driven by Radio Rentals, TEF and Cashfirst revenues
- ❑ Payments positively affected by timing differences
- ❑ Tax favourable as there was no final payment for FY12 due to the deferred tax gain arising from the NCML acquisition
- ❑ Increase in Rental Asset expenditure due to furniture demand and the introduction of Apple products
- ❑ Financing positively impacted by debt repayment in the PCP following the rights issue

Cash Flow Bridge H112 – H113 (\$m)



Balance Sheet

Continued growth in key asset categories

- ❑ Consumer lease book growth generated by demand for large TVs
- ❑ Commercial lease book continued to gain momentum with the brand achieving good traction in the market
- ❑ Consumer loans continued to grow due to solid new business levels and increasing re-writes
- ❑ Rental assets driven by strong performance in furniture
- ❑ Limited PDL purchases
- ❑ Closing net debt to equity increased versus PCP – Commercial lease book growth as main factor.

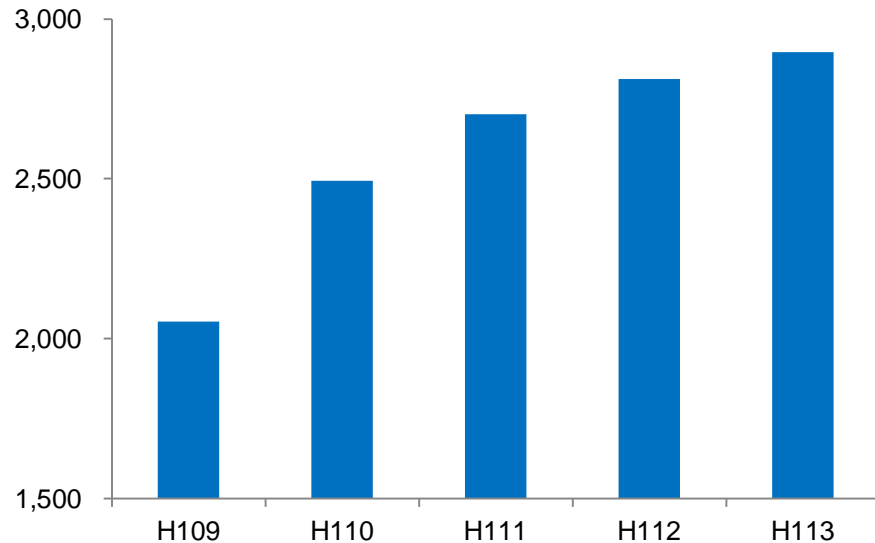
	30 Sep 12	Movement	
		\$m	%
Consumer Lease book*	94,637	5,305	6
Commercial Lease book*	36,203	20,660	133
Consumer Loans	20,281	2,689	15
Rental Assets	52,696	4,218	9
PDLs	5,737	594	12

* Consumer and Commercial lease book disclosed on a gross basis, inclusive of interest due

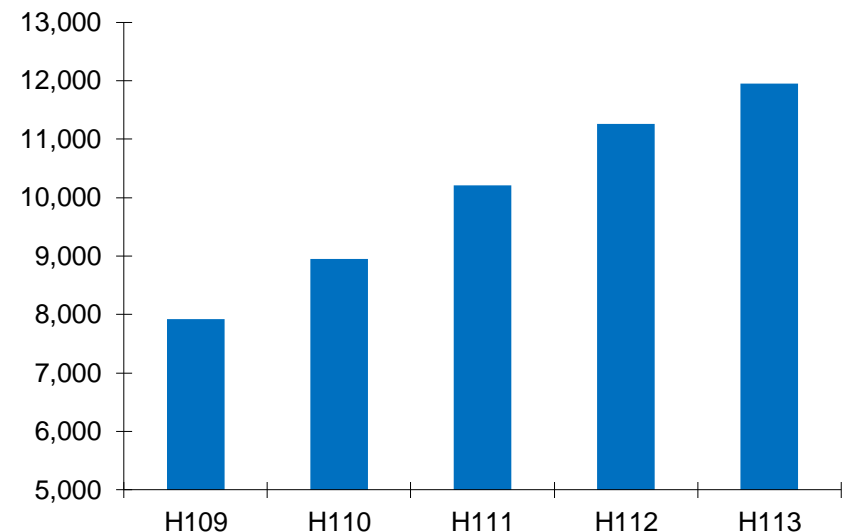
radio rentals : Strong result in a tough market

- ❑ EBITDA \$24.6m, 9% up on prior year
- ❑ Total installation revenue grew 3%
- ❑ AUR (average price per unit) increased 1% to \$48.19
- ❑ Customer count steady with the base remaining at 100,000
- ❑ Customer retention improved from 44% to 46%
- ❑ Disconnections dues grew 19% in-line with base growth & life curves

Install Dues (\$'000s)



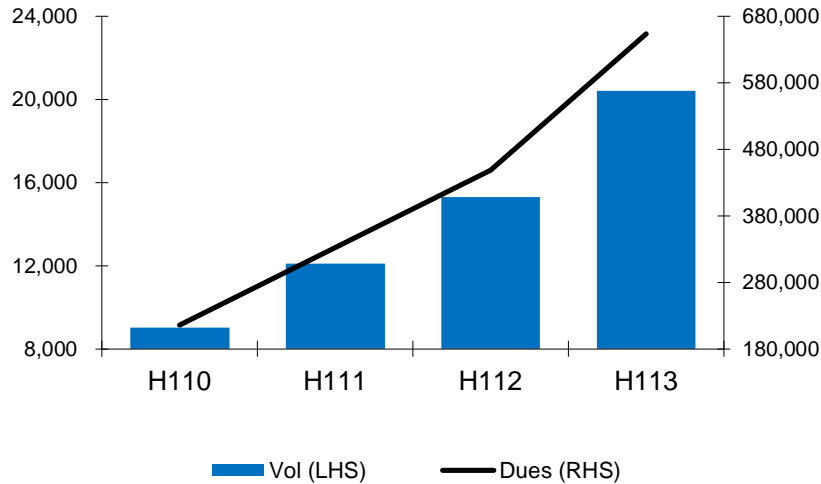
Closing Dues (\$'000s)



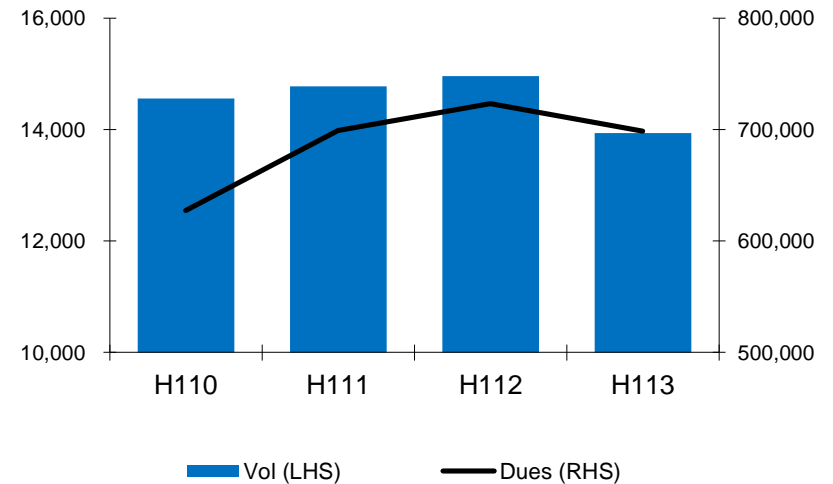
Significant furniture growth achieved

- ❑ Furniture up 46%* - increased demand for lounge and dining products
- ❑ Whitegoods down 3%* - continued demand for larger appliances
- ❑ Other categories up 6% - driven by audio products

Furniture



Whitegoods



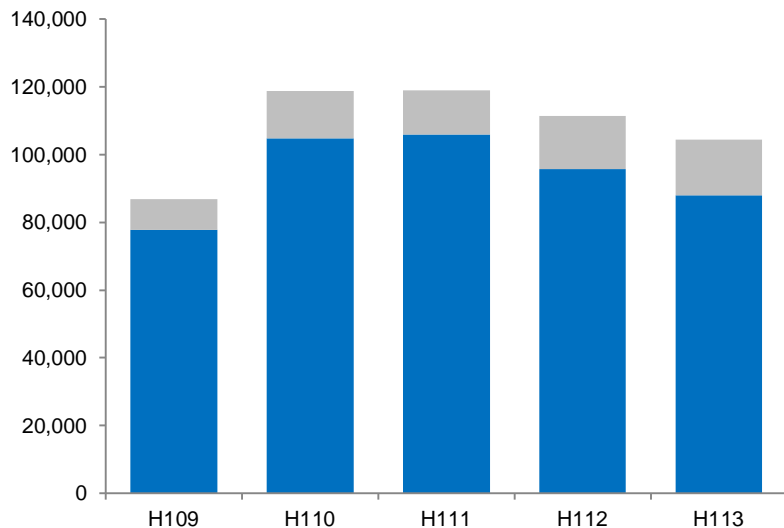
* Installation revenue movement

Large screens and new products improving performance

- ❑ Flat panels down 7%, but boosted by the performance of larger screens
- ❑ Thorn branded panels - 38% of segment installation revenues
- ❑ PCs down 10% in line with shifting technology spend
- ❑ To offset decline, 3 core Apple products added to range from September

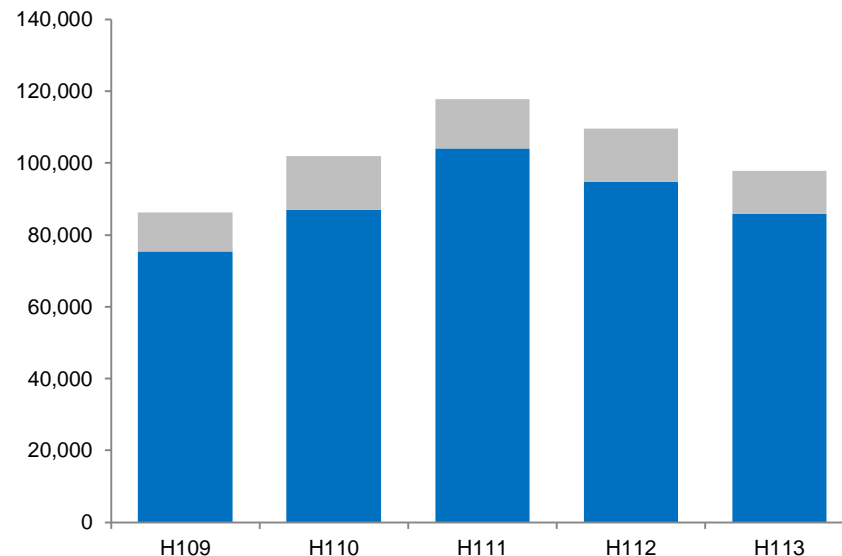
Flat Panel

Average monthly install dues



PC

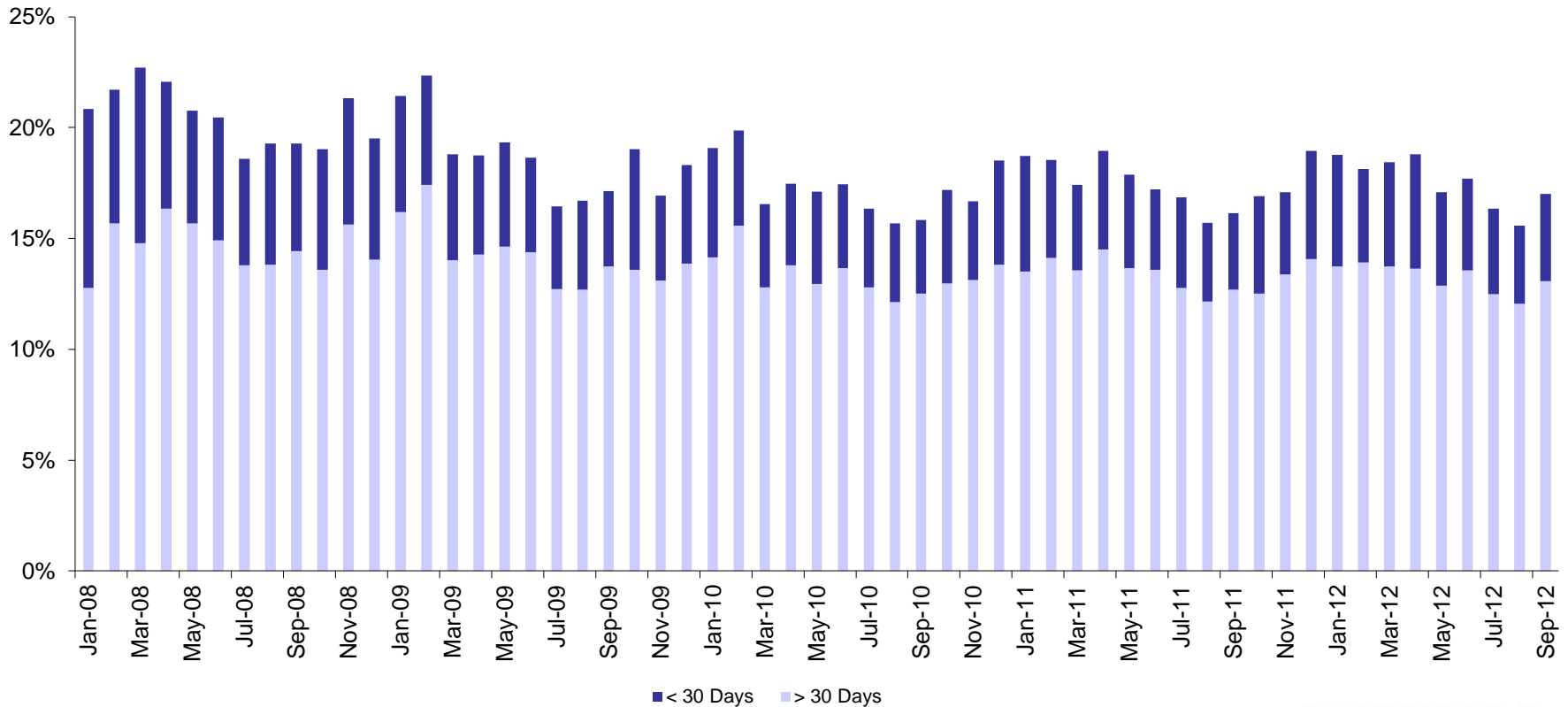
Average monthly install dues



Account Delinquencies: Run-rate maintained

- ❑ Focus remains on providing products that suit a customer's needs and budget
- ❑ Strict guidelines for customer approvals and payment limits are audited monthly
- ❑ Hardship extension contract now in place and assisting good customers in need

% Accounts in Arrears



Opportunities for Growth

- ❑ Further extension of furniture range
- ❑ Launch of new products & brands
- ❑ Increased penetration of Thorn product, currently 9% of installation revenues
- ❑ Development of broader range of propositions to meet diverse customer needs
- ❑ Continued expansion and refinement of store network structure:
 - Transition from single Full Service Branch (FSB) to multi outlet footprint
 - 'One Person Branches' in regional areas
 - 'Kiosks' and 'showrooms' in metropolitan areas
 - Up to 5 additional outlets in the second half dependent on quality of available locations

cashfirst™ : Loan book now \$20m

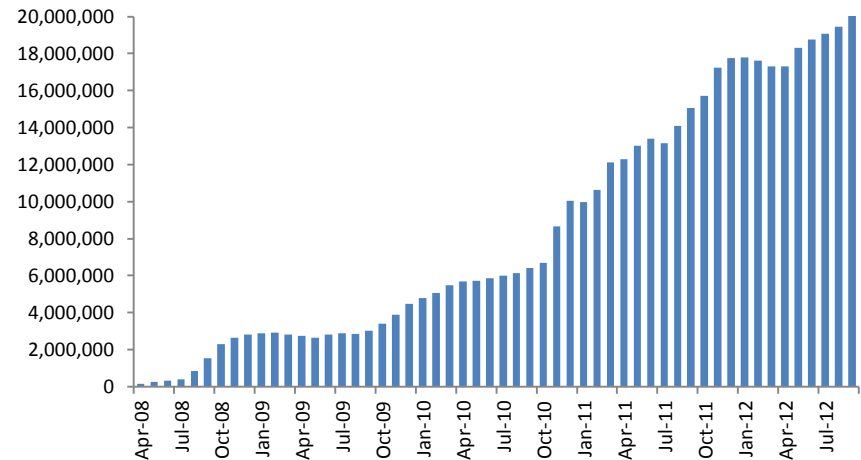
Performance

- ❑ EBITDA \$576k; significantly up versus prior year
- ❑ Originations \$5.5m; slightly down on prior year
- ❑ Refinancing increased to \$2.7m; up 104%
- ❑ Average loan value steady at \$2,400
- ❑ Approval rates maintained at 15-20%
- ❑ Annualised write-off rate below 10%

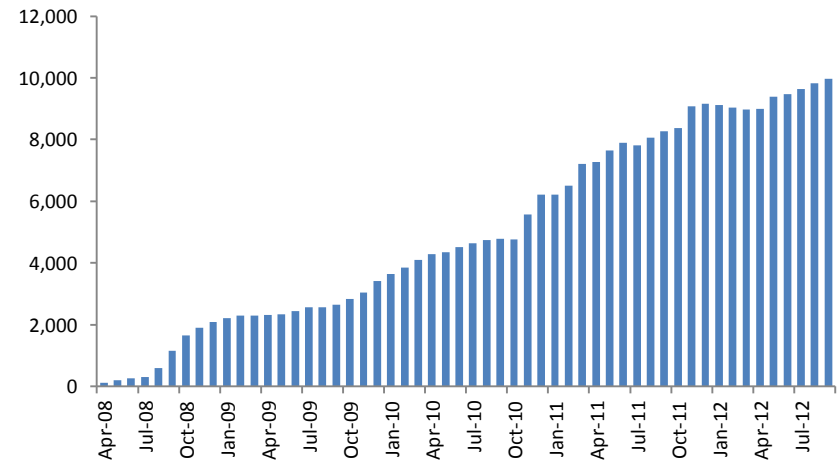
Opportunities for Growth

- ❑ Specialist GM Financial Products appointed
- ❑ Increase in unsecured loan value and term
- ❑ Introduction of secured loans

Loan Book (\$)



Accounts



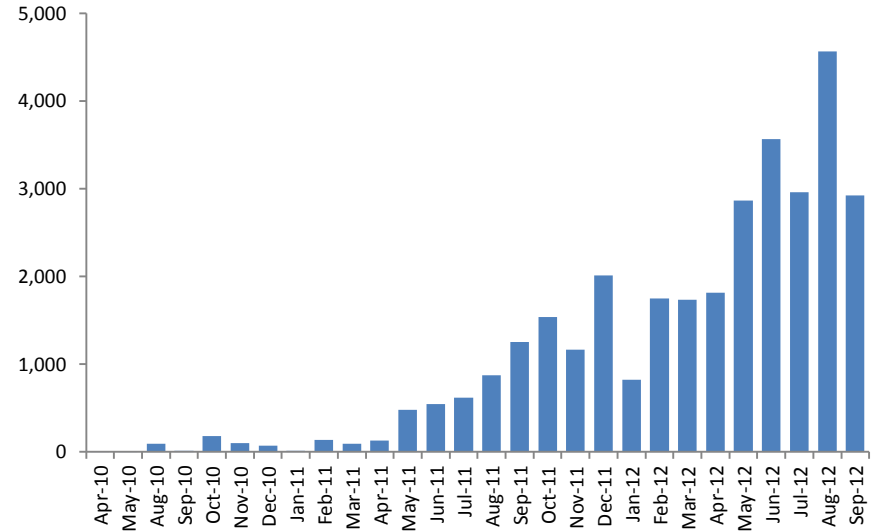
Performance

- ❑ EBITDA \$406k; slightly ahead of prior year
- ❑ Originations \$18.7m versus \$4m in prior period
- ❑ Average deal size \$25k
- ❑ Diversified range of products financed
- ❑ TAB relationship maintained and expanding

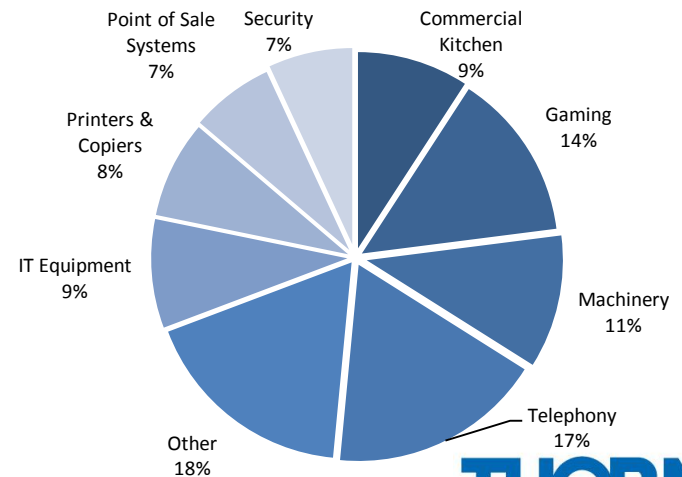
Opportunities for Growth

- ❑ Expand geographic footprint – WA under review
- ❑ Increase vendor and introducer relationships
- ❑ Revised financing structure

Amount Financed (\$'000)



H113 Deals split by product



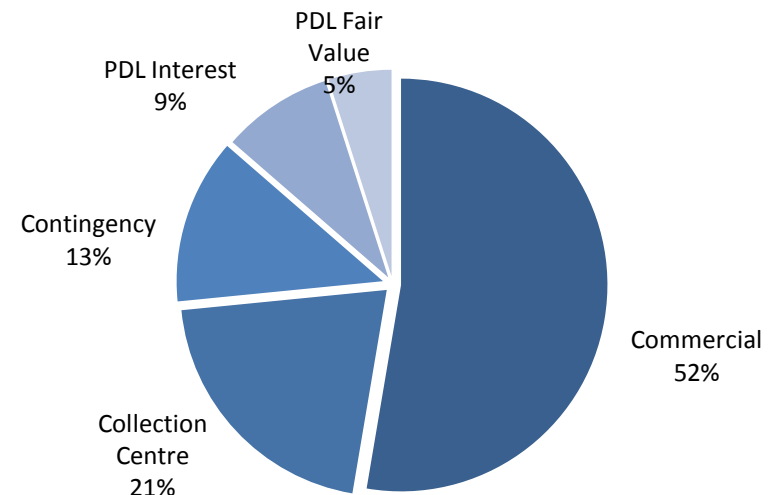
Performance

- ❑ EBITDA generated \$1.6m - considerably down on prior year
- ❑ Revenue of \$9m – down on prior year due to the loss of the ATO contract
- ❑ PDL performance impacted by pricing
- ❑ PDL collections on existing portfolios continue to outperform - revaluation gains
- ❑ Consumer collections were well maintained
- ❑ Commercial collections impacted by tough conditions for clients and resourcing issues
- ❑ Short term impacts of restructure

Opportunities for Growth

- ❑ PDL investment – continue to target \$8m to \$10m in FY13
- ❑ New business
- ❑ Business restructure and streamlining of operations
- ❑ Development of ‘credit lifecycle’ model

H113 Revenue Split



Proposed Legislative Changes: No issues

Closing of NCCP licensing loophole – ‘indefinite length leases’

- ❑ Some rental businesses avoid regulation with contracts of ‘indefinite length’
- ❑ Exempts such businesses from licensing and hence Responsible Lending requirements
- ❑ Negative consumer impacts
- ❑ Government acting but very slow

Positive Credit Reporting

- ❑ Proposed commencement in Sep 2013
- ❑ Sound consumer benefits expected

Enhancements to NCCP

- ❑ Consideration re further disclosures in consumer leases
- ❑ Discussions ongoing between Treasury and industry
- ❑ Significant issues need to be understood/considered by legislators

Company Strengths and Outlook

Group

- ❑ Strong core business with substantial recurring revenue streams generating significant operating cash
- ❑ Solid capital base to enable expansion & healthy ROCE

By Division

- ❑ Resilient rental business with further opportunities to grow
- ❑ Continue to evolve and expand Cashfirst offerings
- ❑ Emergence of Thorn Equipment Finance – critical mass is key to contribution
- ❑ Solid growth of NCML through new initiatives in business development
- ❑ Rent Drive Buy! launched October

Outlook:

- ❑ Market factors may slow growth rate
- ❑ Continued investment in strategic initiatives will impact short term – but generate longer term rewards

Overview of Thorn Group



Consumer

Commercial

Equipment



Financial Services

