#### **RR** Australia Limited



#### Full Year Results Presentation "Exceeding Prospectus and Positioned for Growth"

John Hughes Managing Director Peter Eaton CFO

# Financial Highlights

- Revenue up 15% on previous corresponding period to \$101m
- Actual PAT of \$6.5m 6.4% ahead of prospectus forecast
- Pro-forma PAT of \$8.2m 3.1% ahead of prospectus forecast
- Actual EPS of 5.1 cents 6.2% ahead of prospectus forecast
- Strong balance sheet with gearing of 1.87% (net debt to equity)
- Fully franked dividend of 0.97 cents per share (in line with prospectus pro-forma)

# **Corporate Highlights**

IPO – 13th December

New Directors Appointed

 Peter Henley – Ex GE Money
 Paul Lahiff – MD Mortgage Choice

# **Operational Highlights**

- Focus on "operational excellence"
- "Project Simplify"
  - Reduced store administration
- Corporate Office move to Bankstown
   Rent saving
- Increased Credit Management focus
- More aggressive "Call to Action" marketing
- HR Restructure
  - Increased emphasis on training & development

## **Profit & Loss**

Year End 31 March (\$'000)	2007 Actual	2007 Forecast	2007 Pro Forma Actual	2007 Pro Forma Forecast
Total Revenue	101,039	99,919	101,039	99,919
EBITDA	14,176	13,754	14,266	14.088
EBITDA Margin	14.0%	13.8%	14.1%	14.1%
EBIT	12,297	11,737	12,387	12,071
EBIT Margin	12.2%	11.7%	12.3%	12.1%
PAT	6,542	6,147	8,208	7,960

# **Balance Sheet**

As at:	March 07 \$'000	March 06 \$'000	
Current Assets	16,542	12,476	
Non Current Assets	68,219	67,594	
Total Assets	84,761	80,070	
Current Liabilities	21,855	26,654	
Non Current Liabilities	8,504	45,901	
Total Liabilities	30,359	72,555	
Net Assets	54,402	7,515	
Contributed Equity	49,649	25,000	
Retained Earnings	3,925	(17,485)	
Reserves	828	-	
Total Equity	54,402	7,515	

# Cashflow

For the period ended:	FY07 \$'000	FY06 \$'000
Net cash from operating activities	5,816	4,370
Net cash used in investing activities	(683)	(1,184)
Proceeds from issue of shares	56,425	-
Proceeds from borrowings	10,500	-
Repayment of borrowings	(69,829)	(3,998)
Net cash used in financing activities	(2,904)	(3,998)
Net increase / (decrease) in cash held	2,229	(812)
Cash at beginning of reporting period	4,753	5,565
Cash at end of reporting period	6,982	4,753

### **Operational Performance**

- Branch Network
- Propositions
- Products
- Customers
- Risk Management
- Marketing

#### **Branch Network**

Generating Efficiencies
 Burwood/Broadway merger

New Initiatives
Mobile Showroom trial in Sydney

Potential for expansion
 Other regional areas

## **Propositions**

#### Installation Revenues (Dues):



- Continued steady movement to RTB 36 month in line with Plasma/LCD and PC growth
- Furniture is primarily on RTB 18 month contracts
- Standard Rental includes short term and commercial

# **Products**

#### Installation Revenues (Dues):



- Major shift to new product segments continues
- Plasma/LCD/PC at 30% of '08 Forecast versus 25.8% in '07
- Furniture remains steady
- Robust growth in Gym equipment more affluent consumers

### **Product Trends**



- \$19.95/wk price points achieved ahead of schedule
- Consumer demand is following anticipated growth patterns

#### Customers

#### • Metro

- Decline arrested
- Growth in April and May
- Now following regional trend
- Regional
  - Continued growth
- New Customers being attracted
   Increased awareness
- Focus on broader market
  - Situational/short term
  - Commercial

### Customers

	FYO4	FY05	FY06	FY07 Forecast	FY07 Actual
Revenue	\$73,998	\$78,840	\$87,739	\$99,919	\$101,039
Average Units	167,109	175,125	185,776	197,261	196,409
Average number of customers	82,968	81,220	79,976	77,765	77,536
Average revenue per Customer per month	\$74.32	\$80.89	\$91.42	\$107.07	\$108.59
Average number of units per customer	2.01	2.16	2.32	2.54	2.53

#### **Risk Management**

- Compulsory Direct Debit/Centrepay
   Currently 60% of revenue (dues)
- National Credit Manager appointed
- Centralised Credit Acceptance
- Enhanced Scorecard/customer matching
- Earlier action on delinquent accounts
  Some 06/07 impacts

# **Risk Management**



\* Total risk as a % of gross rental dues less discounts

# Marketing

More aggressive with strong "Call to Action"

- Broader audience
  - 6.2 million catalogues
  - National TV
- Increased expenditure to \$7.0m
- New Catalogue design & TV Commercials
   "Join the rental revolution"

# Marketing (May Catalogue)



# Marketing (June Catalogue)



# Marketing (May TV Commercial)



### Marketing (June TV Commercial)



### Market Outlook

#### Economy

- Continued consumer optimism but potential impact of Federal election
- Interest Rate pressure
- High levels of personal debt
- Regulatory
  - No changes anticipated
- Industry
  - Strong Plasma/LCD/PC growth to continue
  - Furniture and whitegoods steady
  - Increasing competition in micro-lending

### **Growth Strategy**

#### Cash Loans

- Tasmanian trial to commence in 3<sup>rd</sup> quarter

#### Franchising

- Assessment later in 07/08
- Acquisition of rental competitors
  - Assessing opportunities
  - Seeking to take market share
- Third Party rental propositions
  - Awaiting further rationalisation of retailers

### **Company Outlook**

Strong growth in Plasma/LCD and PC's

- Furniture to maintain solid performance
- Broader base of customers
   Greater acceptance of "rental"
- Further operational efficiency gains
- Sound PAT growth in 07/08